## NAV CANADA's ATM Performance Journey

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Kabbyo Sharif Corporate Performance and Sustainability NAV CANADA





### Facts and figures

We are a private, non-share capital company, managing one of the largest regions of airspace in the world.



**ACC Traffic** 

3.3 million flights

Total IFR Flight Hours: 3.9 million

FY24



Tower, FSS and RAAS Traffic

6.2 million movements
FY24



18 M

square kilometres of airspace managed by NAV CANADA



100+

staffed sites



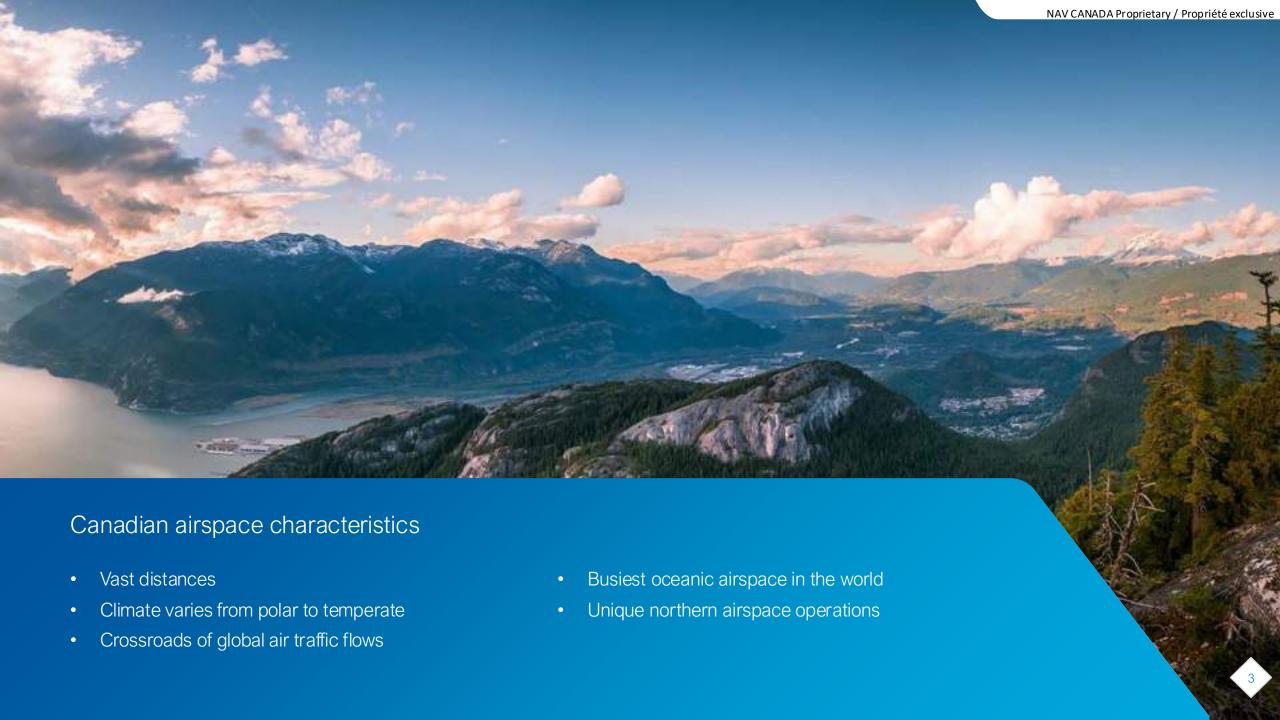
5,500+

employees across the country



50,000+

customer accounts



## Next-Day Operational Performance

Envirosuite – FUSION and AIRSIT



## A Holistic View of Organizational Performance

6 Key Performance Areas (KPAs)



#### Purpose:

- 1. Provide actionable measures on how effectively and efficiently an organization is performing
- 2. Inform future organizational goals and establish baselines for target setting

## Organizational Alignment of KPAs

Our shared purpose, what we believe and our strategic direction

### What we do



Safety performance

Safety is our priority



Operational performance

Every day we provide an essential service



Financial performance

Ensuring economic sustainability



Climate action performance

Reducing environmental impacts

### How we do it



People and leadership performance

Success through people



Enterprise risk management performance

Proactive risk mitigation

## The Key Performance Indicators (KPIs)

Evolving with data and analytics capabilities



Safety performance



People and leadership performance



Operational performance



Financial performance



Enterprise risk management performance



Climate action performance

IFR-IFR Losses of Separation per 1M Flight Hours ATS Availability

4 Majors ATM Performance

Organizational Cost Effectiveness Key Risk Category
Trends

Scope 1, 2 and 3 Emissions

IFR-IFR Losses of Separation per 100K Movements

ATS-OI Runway Incursions per 100k Runway Movements Oceanic ATM Performance (FY26) ACC Labour Productivity and Cost Efficiency

Future Critical System Reliability (TBD) Future NAV CANADA Emissions Targets

Future Canada's Aviation Climate Action Plan Targets

## Development and Governance of Organizational Performance KPIs

Process assures quality and mitigates potential risks associated with data & analytics, interpretation, liability and reputation



### Stakeholder consultation

Determine KPAs and performance metrics

Identify internal and external requirements, benchmarking and alignment opportunities



## Methodology & governance

Define methodology, data elements, required tools, reporting frequency and publication standards

Formalize governance, including accountabilities, responsibilities and assurance



## Data & analytics gap analysis

Complete data source and analytics tool gap analysis

Develop acquisition plans as required



## Complete metric development

Calculate metric

Analyst peer assurance review

Amend methodology and governance documentation if required



## Data & analytics assurance

Management assurance review prior to initial publication or changes to performance metric



## Publish performance metrics

Publish performance metrics based on scheduled cycle and defined standards for internal and external use

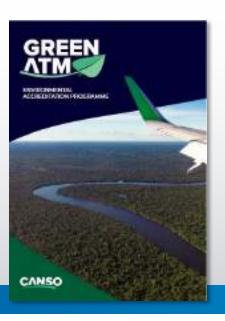


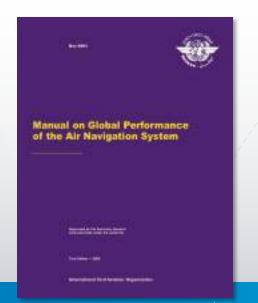
#### Life cycle

Adhere to defined methodology, governance and assurance

Potential Internal Audit review, continuous improvement with updates based on stakeholder feedback, lessons learned, or updated benchmarking information









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# Emphasis on alignment, collaboration and partnerships

Data sharing via collaborative data analytics agreements

### Industry collaboration:

- Canada's Sustainable Aviation Task Force
- ICAO Global Air Navigation Plan Performance Expert Working Group
- ICAO Committee on Aviation Environmental Protection

- CANSO GBWG and Recommended KPIs for Measuring ANSP Operational Performance
- CANSO Environmental Working Group and Green ATM trial participant

## A System Perspective on Performance











Safety

Capacity

Efficiency

Predictability

Sustainability

Interdependencies and correlations

Outliers and exceptions

Variation attribution and analysis

## A System Perspective on Performance

#### **EMISSIONS**



#### **EMISSIONS**



Capacity

- 1. Declared Capacity
- 2. Capacity Demand Balance
- 3. Capacity Utilization Efficiency



Efficiency

- 1. Gate Departure On-Time Performance
- 2. Taxi Out Time
- 3. Take-off Time Compliance
- 4. Runway Occupancy Time
- 5. Terminal Departure Flight Distance/Time
- 6. Terminal Departure Level Flight
- 7. Enroute Horizontal Flight
- 8. Enroute Vertical Flight
- 9. Arrival Flight Distance/Time
- 10. Arrival Flight Level
- 11. Runway Occupancy Time
- 12. Taxi In Time
- 13. Gate Arrival On-Time Performance

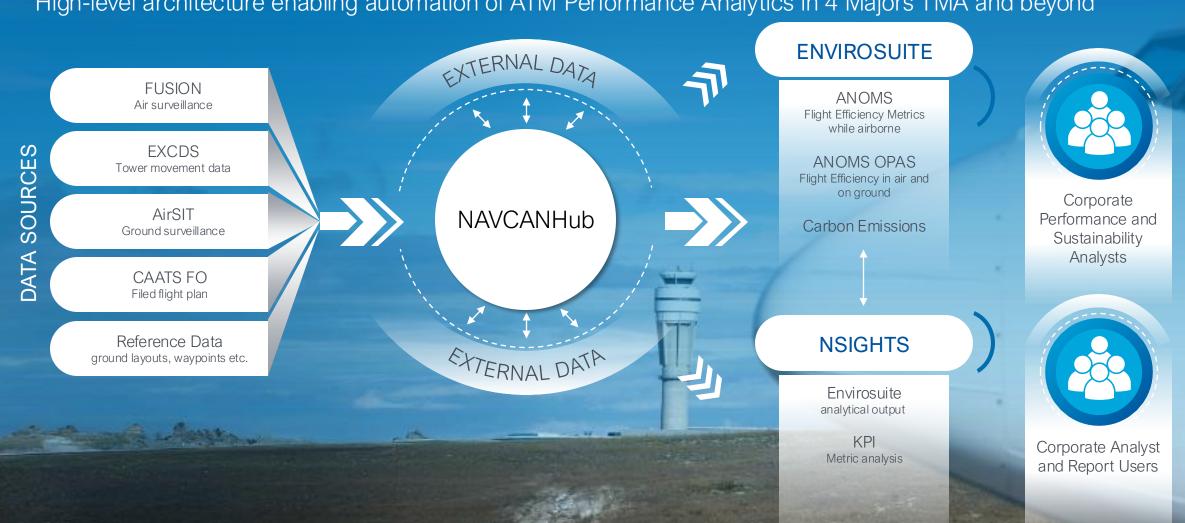


Predictability

- OTP, Cancelation and Diversion Variation
- 2. Capacity Variation
- 3. Route Variation
- 4. Altitude Variation
- 5. Time Variation
- 6. Critical System Reliability

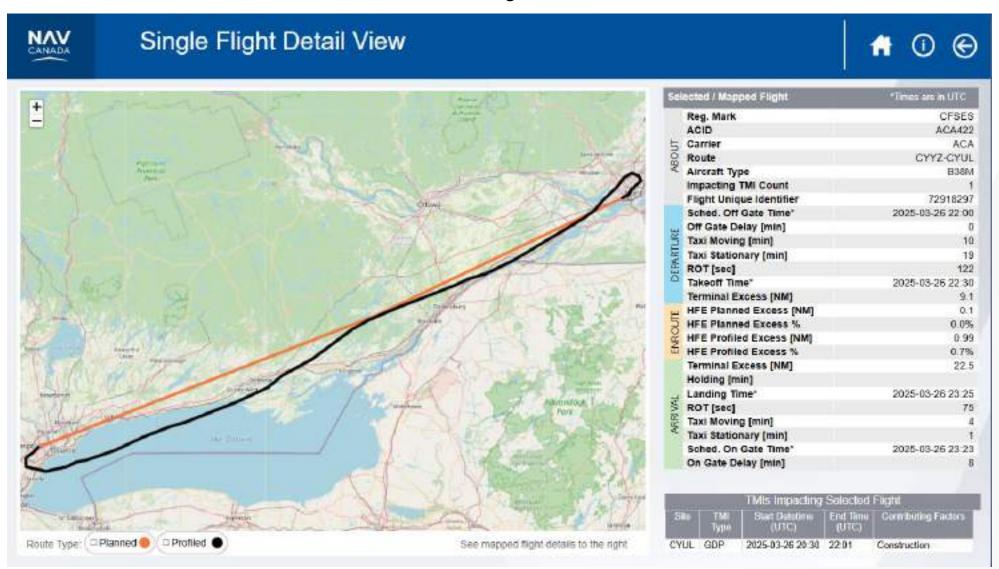
## ATM Performance Analytics

High-level architecture enabling automation of ATM Performance Analytics in 4 Majors TMA and beyond



### Per-Flight Performance Metrics

Routes from FDW, metrics from Envirosuite using Ground and Enroute Surveillance



# Capacity KPIs by Phase of Flight



## Contextual measures for capacity and demand variation

- 1. Capacity Variation Contributing Factors
  - Volume
  - NAV CANADA Staffing
  - NAV CANADA Equipment
  - NAV CANADA Flight Check
  - Weather
  - Operational Availability (Airport or Airspace)
  - Non-NAV CANADA Equipment
- 2. Capacity Constraint Prediction Accuracy

Enroute Capacity KPIs

• Specialty and sectors

Airport Capacity KPIs

Departure Runways

Terminal Capacity KPIs

Departure bedposts

Terminal Capacity KPIs

Arrival bedposts

Airport Capacity KPIs

Arrival Runways





